Planning for New Employees on Your Farm

Introduction

These days it's almost impossible to do all the work on our farms without at least a little help from the outside workforce. Successful farms are run by successful employers, this isn't something that happens by chance. An organised employer will have a strong understanding of the role and type of person they want for their farm, and be able to communicate their expectations clearly. This gives them a better chance of finding and keeping the right person for the job.



Job analysis

Before you employ someone, you need to understand the position to be filled and the type of person required to fill it. The best way to do this is to undertake a job analysis.

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A job analysis helps you decide the tasks you need performed, and the knowledge, skills and experience a person needs to perform those tasks.

When thinking about the work involved, you should consider:

- which parts of the farm system the employee will be working in;
- what specific tasks need to be done in these areas;
- whether they will change in the next 12 months;
- what reporting or structure will need to be in place; and
- whether you need a tool to measure job performance.

Think carefully about what you really want and need in the future. Do you just need general help around the farm (for example, a casual or part-time farm hand) or do you want to delegate some responsibility to a full-time farm manager and have some work life balance or maybe even a holiday?

Maybe you are even looking for a future partner or someone to buy into the farm long term?

You will also need to think about what classification or pay is appropriate for the level of worker you are recruiting and whether the position will be an ongoing Permanent Job or a Short Term Casual Position (see **<u>Different Types of Employment</u>** below)



NOTE

See the How much do I pay someone section for more information about pay rates.

If you are filling an existing position rather than creating a new one, think about whether any elements of the position need to be changed. For example, are there more responsibilities to include and should the pay rate stay the same?



Job Analysis and Template - Word Doc

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Different types of employment

categories can keep flexibility in your workforce while also meeting the needs of the business. Make sure you choose an employment type that suits both you and the employee and that you comply with **Legal Requirements** The most common types of employment are:

There are many different ways to employ people. Choosing to employ people under different

• Casual - employee's work hours may vary per week, depending on the amount of work available.

- Part-time employees work less than 38 hours per week, with a guaranteed number of hours.
- Full-time generally, employees work 38 hours per week.

You can also employ someone for a fixed term, season or to complete a specific job. For more information regarding different types of employment, see the <u>Legal Requirements</u>

Sometimes good employees are hard to find. You might be able to train up an existing employee or take on an **Apprentice or Trainee**. Or maybe backpackers or overseas workers would suit your

See **Payroll** and **Legal Requirements** sections for information about tax payments and visas for overseas workers.

Beware of engaging a person as an independent contractor to perform work normally performed by

an employee. For more information about independent contractors see the "Contractor or

RESOURCES AND REFERENCES



section.

short-term staffing needs?

Employee?" fact sheet below.

Overseas Workers and Visas - Word Doc

Contractor or Employee? - Word Doc

Readiness checklist

What is an apprenticeship or traineeship? - Word Doc

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 Do you have all the necessary paperwork and forms completed? • Have you looked at your farm's income to make sure you can afford to pay someone?

• If you are hiring someone for a seasonal role, do you know roughly how many hours you will need

Before you commit to hiring an employee, there are a number of things you need to consider:

to employ them for and the total cost of their labour?

Do you understand all your legal obligations?

- Have you factored in superannuation, professional development, a probation or learning period,
- the cost of your own time to conduct interviews, inductions, and ongoing tasks such as creating pay slips and performance reviews?
- You also need to think about staff training. You may know your farm inside out but do you know the best way to communicate your expectations of your employees? • How are you going to make sure that employees are happy and productive in their workplace?
- The **<u>Readiness Checklist</u>** is a great starting point. It covers some of the things you need to think about before you begin the process of hiring an employee. It also contains links to government sites

where you can access more information and some of the forms that will be required for the recruitment process. **RESOURCES AND REFERENCES**

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Readiness checklist – Word Doc

Employers

Also relevant